



THE COMMONWEALTH OF MASSACHUSETTS  
OFFICE OF THE ATTORNEY GENERAL

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TOM REILLY  
ATTORNEY GENERAL

(617) 727-2200

March 12, 2002

Mr. Donald E. Bowen, Jr.  
Meridian Engineering, Inc.  
98 High Street  
Danvers, MA 01923

Dear Mr. Bowen:

As the Special Assistant Attorney General representing the Massachusetts Highway Department in the eminent domain litigation of Ruth Ricker and Howard Ricker v. Commonwealth, Essex Superior Court, Civil Action 98-0690, I would like to convey my sincere thanks for your expertise and professionalism throughout this case.

In order to efficiently and thoroughly defend the agency in litigation arising from matters such as the eminent domain takings that were the subject of this lawsuit, it is critical that the agency and its counsel be able to confidently rely on consistent cooperation, flexibility and expertise of experts, from the commencement of the litigation through trial. The work provided by you and Meridian Engineering, Inc., throughout this protracted lawsuit was consistently timely, accurate and complete.

Perhaps most noteworthy is the trial preparation and testimony which you provided. The plans, trial chalks and trial exhibits, which you developed and repeatedly revised with each change in the direction of this case, were exemplary. Your plans and recommendations provided a road map for counsel and other Commonwealth experts to put together an extremely strong case on behalf of the Commonwealth. Further, your focused and unyielding testimony on the witness stand in front of a Superior Court jury was critical to the Commonwealth's success in this case.

Over and above your expertise and professionalism, you are a pleasure to work with. I sincerely enjoyed working with you, and I look forward to working with you in the future.

Very truly yours,

A handwritten signature in blue ink that reads "Peter E. Flynn".

Peter E. Flynn, Esquire,  
Special Assistant Attorney General  
Law Offices of Peter E. Flynn, P.C.  
78 Essex Street  
Saugus, MA 01906